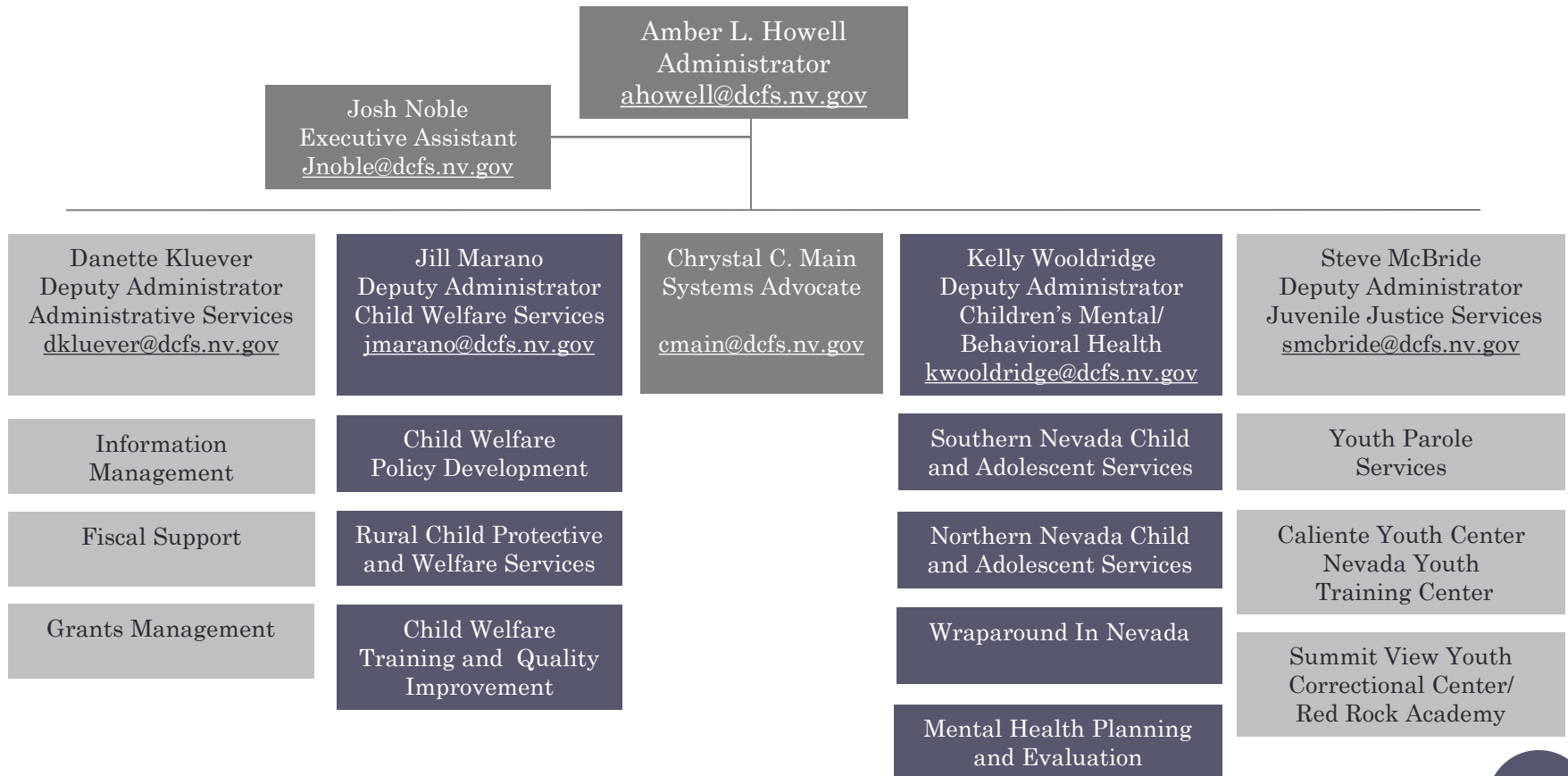




STATE OF NEVADA
DEPARTMENT OF HEALTH AND HUMAN SERVICES
DIVISION OF CHILD AND FAMILY SERVICES

ORGANIZATIONAL STRUCTURE

DEPARTMENT OF HEALTH AND HUMAN SERVICES
DIVISION OF CHILD AND FAMILY SERVICES
2015-2017 BIENNIUM



SUMMARY OF AGENCY OPERATIONS

Division of Child and Family Services (DCFS) is responsible for child protective and welfare service delivery in rural Nevada and oversight of urban county-operated child protective and welfare services; children's mental/behavioral health treatment and residential services (outpatient and inpatient acute) in urban Nevada; and, statewide juvenile justice services including state-operated youth training centers and youth parole. A non-exhaustive list of DCFS' program areas includes:

- **Administrative and Other Services:** child protective and welfare quality assurance/improvement and oversight, information management, central office fiscal support, personnel services, systems advocate services and grants management. Budgets include 3143 UNITY/SACWIS; 3145 Children, Youth and Family Administration; and 3181 Victims of Domestic Violence.
- **Children's Mental/Behavioral Health Services:** screenings and evaluations, early childhood services, outpatient therapy, wraparound case management and residential and inpatient/acute treatment services and mobile crisis. Budgets include 3281 Northern Nevada Child and Adolescent Services (NNCAS) and 3646 Southern Nevada Child and Adolescent Services (SNCAS).
- **Child Protective and Welfare Services:** clinical and case management services and programs that respond to caregiver maltreatment/abuse of children and children's need to achieve permanency such as intensive family preservation services, foster care, adoption services and independent living services. Budgets include 3141 Washoe County Child Welfare Integration; 3142 Clark County Child Welfare Integration; 3229 Rural Child Welfare; 3242 Child Welfare Trust; 3250 Transition from Foster Care; and 3251 Child Death Reviews.
- **Juvenile Justice Services:** youth rehabilitation, treatment and community safety, and youth commitment to state-operated juvenile facilities with behavioral health services and supervision of youth upon release to their communities (parole). Budgets include 1383 Community Juvenile Justice programs; 3147 Youth Alternative Placement; 3148 Summit View Youth Correctional Center (SVYCC); 3179 Caliente Youth Center (CYC); 3259 Nevada Youth Training Center (NYTC); and 3263 Youth Parole Services.

NEVADA'S CHILD WELFARE SYSTEM

- Child welfare in Nevada up until 2001 was bifurcated. The two urban counties (Las Vegas and Reno) were responsible for the FRONT END type services: Intake, investigations, removal and the State was responsible for the BACK END type services such as Foster Care and/or Adoption.
- In 2001, the Legislature changed this design of child welfare to a system where those counties that had populations of 100,000 or more were responsible for child welfare services and the State was responsible for the counties who had populations of less than 100,000.
- Nevada has three child welfare agencies
- DCFS supervises and administers child welfare services in the 15 rural counties.
- Nevada uses a state-supervised, county-administered structure for the management of child welfare services.
- Further, DCFS has state oversight for county-administered child protective and child welfare services delivery providing technical assistance, fiscal oversight for federal monies, and quality improvement activities.

CHILD WELFARE AGENCIES



SPECIALIZED FOSTER CARE INITIATIVE

During a portion of last biennium and all of this current biennium, DCFS implemented a Specialized Foster Care pilot program in both the rural region, and the urban counties. The pilot program was implemented in an effort to provide the most effective and appropriate services for children in foster care with severe behavioral and emotional problems, and to provide these services within their own communities. This pilot was driven by a recognition that children in specialized foster care:

- Had treatment plans that often did not clinically match the needs noted by providers or indicated by the diagnosis ,
- Stayed in foster care longer than their counterparts in traditional family foster care,
- High rate of Basic Skills Training (BST) that did not correlate with positive outcomes,
- Lacked placement stability, and;
- Despite being placed in specialized foster care, children's behaviors and emotional well-being did not improve even as services and costs increased substantially.

All three child welfare agencies have implemented the pilot a bit differently, but all have some common elements: a high degree of agency oversight, implementation of evidence based practices, and an evaluation component.

- The pilot evaluation was divided north and south. The three areas which both evaluations track, hospitalizations, psychotropic medication usage, and placement stability and the following are the current outcomes:
- Pilot began October 1, 2013
- Initially started with 30 children
- Currently 178 children in the pilot
- Total of 213 children have been served by the pilot

The pilot evaluation was divided north (Washoe and all Rural counties) and south (Clark County). The three areas which both evaluations track are hospitalizations, psychotropic medication usage, and placement stability:

	NORTH	SOUTH
Hospitalizations	100% ↓	31%↓
Psychotropic Medications	23%↓	42%↓
Placement Disruptions	84%↓	53%↓



A BIFURCATED JUVENILE JUSTICE SYSTEM

- The State of Nevada, Division of Child and Family Services (DCFS), Juvenile Services, operates state youth correctional care and youth parole services
- County level units of government operate juvenile detention centers, county based youth camps and juvenile probation.

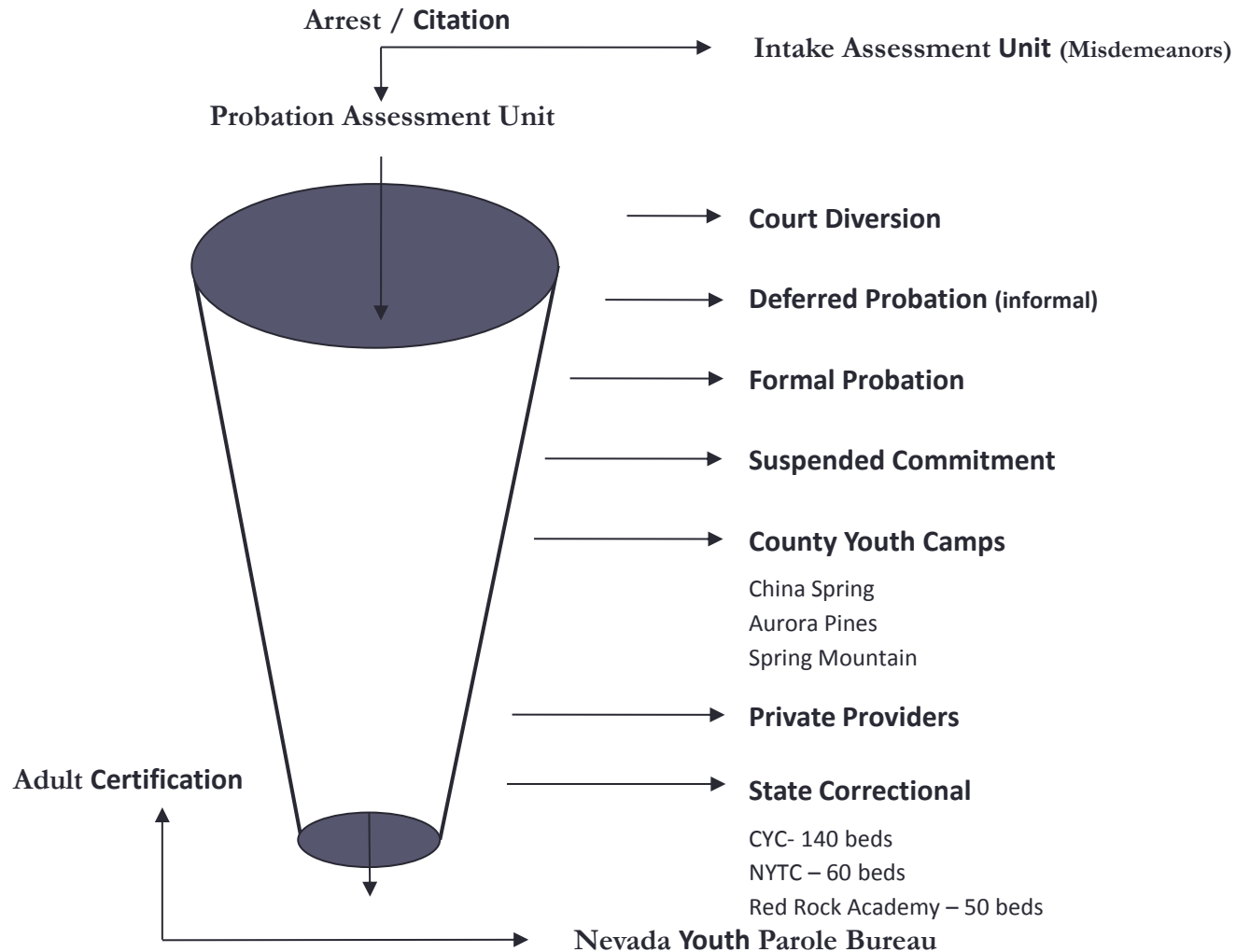


STATE JUVENILE JUSTICE SERVICES

Consists of Five Programs:

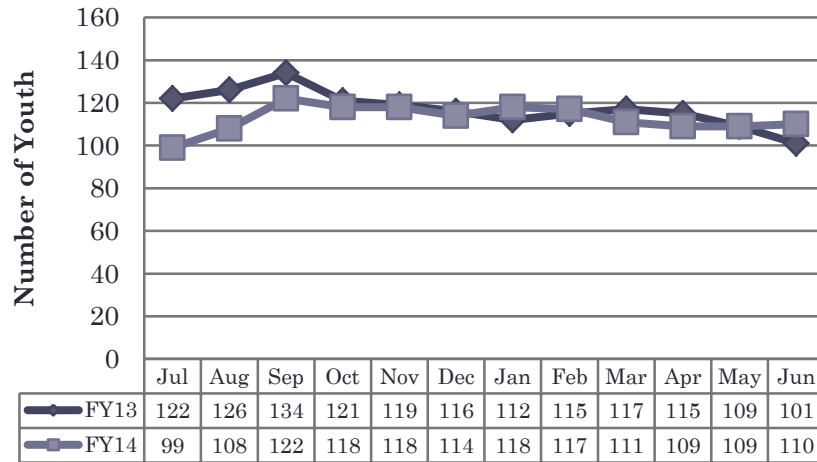
- **Caliente Youth Center-140 beds**
 - Only state facility serving female offenders- 40 beds.
 - Serves younger, lower sanctioned male offenders- 100 beds.
- **Nevada Youth Training Center-60 Beds**
 - Male youth housed at Nevada Youth Training Center are generally older and have more severe delinquent background than males housed at Caliente Youth Center. This is a medium staff secure facility.
- **Red Rock Academy at Summit View – 50 beds**
 - The facility will be used for youth, who through the comprehensive assessment and classification process performed by the State, are too severe to be appropriately referred to the existing State operated facilities. Red Rock Academy is a contractual partnership between Rite of Passage and Nevada Division of Child and Family Services (DCFS). This facility has a capacity of 96 youth with DCFS contracting for 50 of those beds. This is a maximum secure facility.
- **Youth Parole Bureau**
 - Youth, 12 to 21 years, who are committed to the Division of Child and Family Services for correctional and/or mental health care.
 - Supervise and assist youth released from a state correctional facility with reintegrating back into the community in which they reside.
 - Youth transferred to Nevada through the Interstate Compact on Juveniles.
- **Juvenile Justice Programs Office**
 - Ensure that Nevada is in compliance with the four core requirements of the Office of Juvenile Justice and Delinquency Prevention.
 - Distribute grant funds to local jurisdictions through the Juvenile Justice Commission's Grant Review Committee.

CASE FLOW

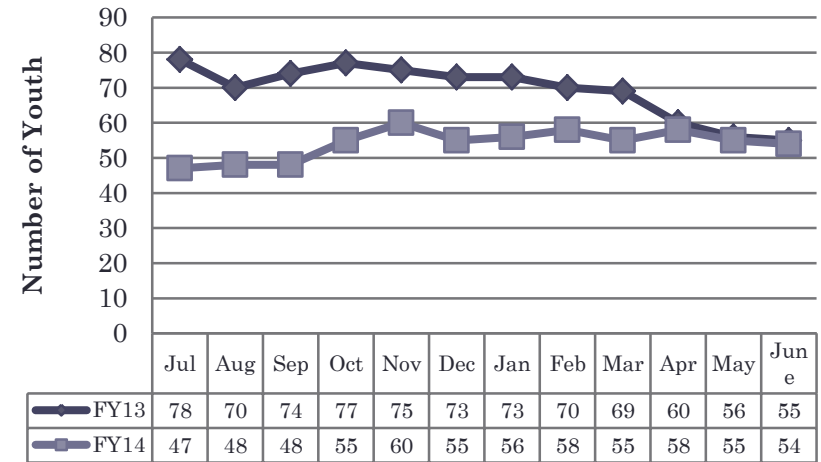


FACILITY CENSUS

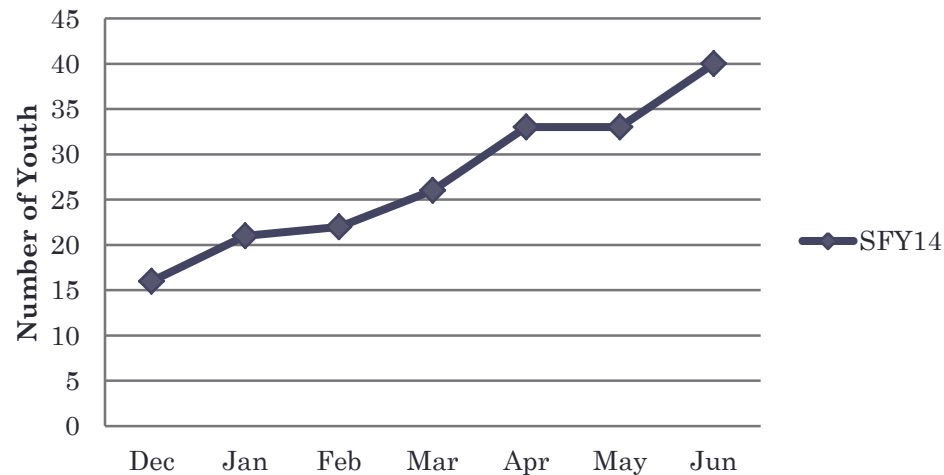
**Caliente Youth Center
Average Daily Population**



**Nevada Youth Training Center
Average Daily Population**



**Red Rock Academy
Average Daily Population**



RECOMMENDATIONS MADE BY THE COMMISSION ON STATEWIDE JUVENILE JUSTICE REFORM

To date, the Commission's objectives were to make recommendations for reform of the Juvenile Justice System in Nevada with greater emphasis on regionalization and programming. Major components of this transition involve state facilities and state general funds for deep-end commitments.

Phase I (2013 Legislative Session):

- Downsized NYTC from 110 to 60 beds NYTC (160 bed capacity). Savings from this bed reduction was reinvested to reopen SVYCC.
- Funding was approved to purchase 50 State correctional beds and the necessary equipment and start-up costs to move the Summit View Youth Correctional Facility to an operational level. DCFS accomplished this by contracting with Rite of Passage.
- DCFS has isolated one full time position to act as the Quality Control Specialist to monitor the day to day operations of SVYCC programming.

Phase II (future)

The Commission analyzed several different Options, finally narrowing down to 3:

Option A. "Nevada T" Juvenile Facility: Design and construct a new secure Juvenile Correctional Facility for 56 beds at Summit View (Red Rock Academy) to house serious juvenile offenders who have historically been in the adult prison system: **\$15,461,937**

Option B. Invest in NYTC long term Concept: Capital Improvement Projects would total: **\$6,021,023**

Option C. Northern Nevada Regional Center (NNCC) Concept (this would trigger the closure of NYTC): Programming, Design, Bid and Construct a new 84 Bed Youth/Juvenile Facility at the Northern Nevada Correctional Center in Carson City. **\$44,322,213**

The Commission voted (after Agency Request was closed) to recommend the following:

- Designate NYTC as the juvenile commitment/treatment facility for the Northern Nevada Region at a 60 bed capacity long term.
- NYTC receive funding for reasonable prioritized capital improvement projects directly related to the functioning and support of the 60 bed commitment/treatment program and that a full evaluation of the facility be completed to determine which buildings would not be used as part of the routine facility dynamic.
- Abandon the Nevada T and NNCC Options.
 - NYTC CIP's vs. Nevada T: Reduced CIP funding: **\$9,440,914**
 - NYTC CIP's vs. NNCC : Reduced CIP funding: **\$38,301,190**
- China Spring/Aurora Pines (CS/AP) and Spring Mountain Youth Camp (SMYC) receive funding to enhance their programming and Capital Improvement Needs

CS/AP Request

Programming: \$788,367

CIP's: \$5,503,000

SMYC Request

Programming: \$604,000

CIP's: Nothing submitted

- **AND** allocate funding, to the local probation departments for community based programs such as, resiliency development, prevention/diversion, Adolescent Substance Abuse, Juvenile Sex Offender Treatment, Assessments, Intensive Supervision, Behavioral and Mental Health Services and Evening Reporting Centers. Initial requests are totaling **\$3,400,000 per year.**

FEDERAL MANDATES

PREA COORDINATION AND IMPLEMENTATION

PREA (Prison Rape Elimination Act) Compliance. The Prison Rape Elimination Act of 2003 was enacted by Congress to address the problem of sexual abuse of persons in the custody of U.S. correctional agencies. The National Institute of Corrections has been a leader in this topic area since 2004, providing assistance to many agencies through information and training resources. The Juvenile Justice Programs Office is applying for a Federal Grant Funding to assist with resources needed to achieve compliance. This funding is not guaranteed, nor would it be sustainable long term. If the Division is successful in obtaining the Federal Grant Funding, the grant will be administered from BA1383 as regulatory oversight to compliance with the 3 Juvenile Facilities; Caliente Youth Center (CYC), Northern Nevada Youth Training Center (NYTC) and Summit View Youth Correctional Center (SVYCC), Red Rock Academy.

If federal funds are NOT awarded to DCFS or are not adequate to cover full costs to be compliant, State General Funds will need to be allocated to this budget account as the Regulatory Oversight to ensure compliance for the 3 Juvenile Facilities.

Major provisions of PREA include:

- Adherence to a zero-tolerance standard for the incidence of inmate sexual assault and rape;
- Development of standards for detection, prevention, reduction, and punishment of prison rape;
- Collection and dissemination of information on the incidence of prison rape; and
- Award of grant funds to help state and local governments implement the purposes of the Act.

The Act applies to all public and private institutions that house adult or juvenile offenders and is also relevant to community based agencies. Funding requests supports the following activities:

- FEDERAL AUDIT
- EXTERNAL INVESTIGATIONS
- TRAINING
- RESIDENT REPORTING
- SUPERVISION & VIDEO MONITORING
- INTERCOM SYSTEM
- EMERGENCY ASSESSMENTS

CHILDREN'S MENTAL HEALTH

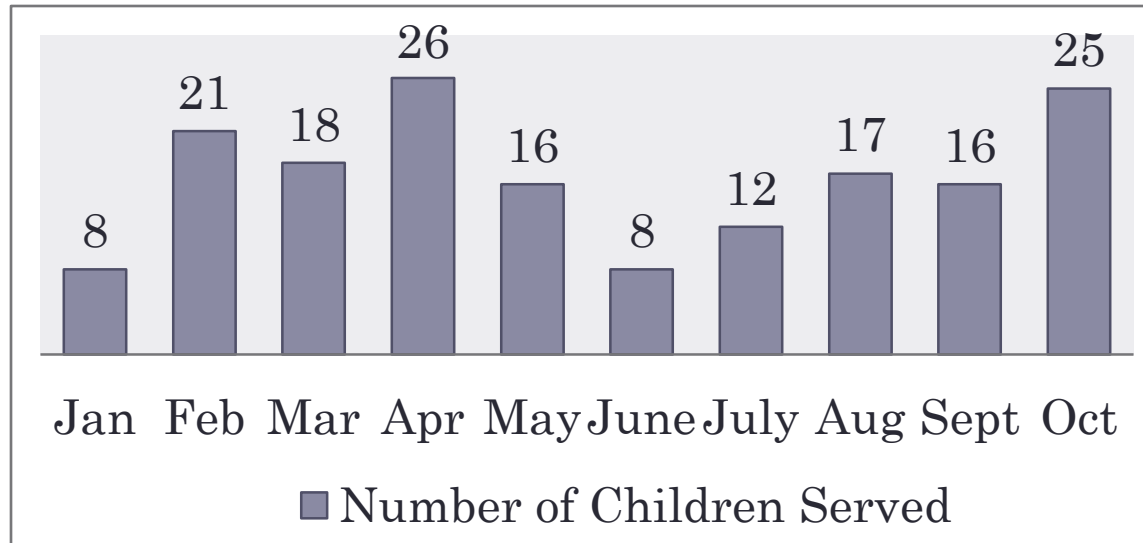
DCFS Children's Mental Health is one of many providers within the State of Nevada and we offer the Following:

- Community-Based Services
- Early Childhood Mental Health Treatment
- Wrap Around in Nevada (WIN)
- Treatment Homes
- Psychiatric Hospital and Residential Treatment Center
- Performance and Quality Improvement



MOBILE CRISIS

- Mobile crisis response services provide immediate care and treatment from specialized teams which include qualified mental health professionals and psychiatric case managers to any child or adolescent requiring support and intervention with a psychiatric emergency. Crisis interventions reduce symptoms, stabilize the situation, restore the youth and family to their previous level of functioning and assist the youth in staying in the home, or returning to the home as rapidly as possible if the youth has been removed from their home or community setting. Mobile services are provided in a variety of settings, including but not limited to, homes, schools, homeless shelters, and emergency rooms. Crisis response services include follow-up and debriefing sessions utilizing evidence based mental health interventions to ensure stabilization. The Mobile Crisis Response Team is designed to reduce unnecessary psychiatric hospitalizations and placement disruptions of children and youth, and to reduce the need for youth to go to emergency rooms or detention centers to have their mental and behavioral health needs addressed. In the 2013, DCFS received approval to fund a “mini” Mobile Crisis program in southern Nevada. The funding was used to hire 6 temporary staff members and the program began serving clients January 1, 2014. In June 2014, in response to the Governor’s Behavioral and Wellness Council, it was recommended that the mini mobile crisis program be fully implemented north and south. A work program was approved to expand mobile crisis to 27 staff statewide.



BILL DRAFT REQUEST

BDR

- Most of the Child Welfare and Juvenile Justice policy recommendations that impact statutes have been discussed, vetted and recommended through the Child Welfare/Juvenile Justice Legislative Committee, therefore DCFS has only one BDR for the upcoming Legislative Session that is a housekeeping bill to allow the appropriate agencies to access the Central Registry System



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16

QUESTIONS?

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